The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, December 16, 2015, at the hour of 3:00 p.m. The meeting was called to order at the hour of 3:06 p.m. by Chair John O’Reilly and the following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O’Reilly, Chair
Eileen Raney, Vice Chair
Renee Franklin
Donald Mackay, M.D.
John White
Harry Hagerty
Michael Saltman
Laura Lopez-Hobbs
Jeff Ellis

Absent:
None

Ex-Officio Members:

Present:
Mason VanHouweling, Chief Operating Officer
Thomas Schwenk, M.D., Dean, University of Nevada School of Medicine
Barbara Atkinson, M.D, Planning Dean, UNLV School of Medicine
Dale Carrison, D.O., Chief of Staff

Absent:
None

Also Present:
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary
SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Chair O’Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speaker(s): None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on November 18, 2015. (Available at University Medical Center, Administrative Office) (For possible action)

FINAL ACTION: A motion was made by Member Saltman that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda (For possible action)

FINAL ACTION: A motion was made by member Saltman that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Receive an overview of the GME program from the Designated Institutional Official, and Associate Dean for Graduate Medical Education, Dr. Miriam Bar-On, (For possible action)

DOCUMENT(S) SUBMITTED: Graduate Medical Education Annual Report, Academic Year 2014-2015

DISCUSSION: Dr. Bar-On highlighted some aspects of the GME program:

-Number of trainees reached 269.
-Pulmonary Critical Care fellowship submitted and accredited.
-Increase in board passage rates.
-Resident salaries were raised to the 25th percentile nationally.

A discussion took place regarding competition with similar programs and Dean Tom Schwenk provided his views on this subject.

Member Hagerty asked for more information with regards to the salaries and Dr. Bar-On explained further.

Dr. Carrison noted that ACA has increased residency caps and salaries for new programs where we are quite lower because we are stuck at our original level.
Dean Schwenk noted that this issue is a well known problem and there are continuing efforts to cut reimbursement to GME. This situation is extremely unfair and there is no solution on the horizon. It would take a congressional action to change.

At this time, Chair O’Reilly asked to hear item #9 next due to the need for Dr. Atkinson to leave for another meeting at the County.

**FINAL ACTION:** No action taken.

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**ITEM NO. 9** Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

**DOCUMENT(S) SUBMITTED:** None Submitted

**DISCUSSION:** Dean Barbara Atkinson, UNLV School of Medicine provided the following updates to the Board:

- This morning, the City Council approved the planning and expansion of the Medical District.
- She will be leaving this meeting early to attend a meeting about the land transfer of the parcel; about 10 acres.
- The architects have been chosen but are waiting until the approval of the parcel.
- Dec. 1 was the deadline to submit all their documents for the accreditation and they completed this; they are now waiting for the decision.
- They now have 20 faculty and staff for the new school.

**FINAL ACTION:** None taken.

At this time, Chair O’Reilly asked to hear item #10 next as CEO VanHouweling will be attending the same meeting as Dr. Atkinson.

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**ITEM NO. 10** Receive an update from the Hospital CEO; and direct staff accordingly. *(For possible action)*

**DOCUMENT(S) SUBMITTED:** None Submitted

**DISCUSSION:** CEO VanHouweling is attending the same meeting with Dean Atkinson this afternoon so he will be leaving after his update to the Board.

Mr. VanHouweling provided the following operational updates.

- The Joint Commission was on site for the last three days and they were very complimentary of the staff and of the progress we have made.
- The General Medical Staff meeting occurred and over 140 physicians showed up. The Chief of Staff election occurred and Dr. Dale Carrison was elected for another two year term.
- You Drink, Your Loose community event was held in the Trauma parking lot.
- UMC Heroes Blood Drive, UMC took the trophy for over 401 units of blood donated.
- A big thank you to Harry and the Foundation for providing raffle items at the employee holiday party, which was held on December 3. Over 300 employees attended the event which was held at the Texas Station. The Texas Station has been a great friend to us and to our patients.
- ICARE4U is being rolled out and is scheduled to be completed by April.

FINAL ACTION: None taken.

ITEM NO. 5 Receive a report from the Clinical Quality and Professional Affairs Committee and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED: None

DISCUSSION: Renee Franklin, Chair of the Clinical Quality and Professional Affairs Committee gave a brief overview of what was discussed at their last meeting on December 15, 2015.

The committee received a report on the following:
- Metrics of the hospital, including patient safety indicators.
- UHC visit; they worked with staff to better understand the coding and documentation issues.
- ICARE4U discussion.
- Implementation of the white boards in the patient’s room; they have been well received and helpful to both staff and patients.
- Presentation by Dr. Jay Fisher regarding mental health issues in children and the lack of resources we have to help treat individuals under the age of 18.
- Medical and Dental Staff bylaws; will be on January Board agenda.

FINAL ACTION: No action taken

ITEM NO. 6 Receive a report from the Audit and Finance Committee; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED: None

DISCUSSION: Eileen Raney, Chair of the Audit and Finance Committee, gave a brief summary from the meeting that was held on December 9, 2015.

The main issue that was discussed was the new Electronic Health Record system.

The final vendors have come in and conducted demonstrations. Each vendor was asked to present a one hour video that was distributed to the entire staff of the hospital. The subcommittees met separately and reviewed the results of the demos and supplied reports to staff. Reference checks have been completed along with due diligence. Staffing needs are being reviewed and the Audit and
Finance Committee will be back before the Board to give a five year cost analysis at their January board meeting. The go-live target date is fall of 2017.

Audit and Finance will present a recommendation to this board in January after its meeting. The Gartner Consulting Group will be looking at this particular contract without added cost due to the membership we have with Gartner.

Member Hagerty discussed the issue of filling these new IT positions with current employees and how UMC can ensure a smooth process with the implementation of the EHR System.

**FINAL ACTION:** None taken.

**ITEM NO. 7** Receive the monthly financial report for October 2015; and direct staff accordingly.  (*For possible action*)

**DOCUMENT(S) SUBMITTED:**
- October FY2016 Financials

**DISCUSSION:** Chief Financial Officer, Stephanie Merrill gave a review of the financials for October FY 2016.

Robotics was discussed and Mr. Houser mentioned that UMC is privileging more physicians on the robot.

**FINAL ACTION:** No action taken.

**ITEM NO. 8** Receive an update on the University of Nevada School of Medicine; and direct staff accordingly.  (*For possible action*)

**DOCUMENT(S) SUBMITTED:** None

**DISCUSSION:** Tom Schwenk, Dean of UNSOM stated that he had nothing specific to report but he wanted to compliment Dr. Bar-On on her presentation and leadership. He also announced that Dr. Bar-On would serve jointly for UNSOM and UNLV so the transition of the GME programs will be smooth. She is a national expert on GME and residency accreditation.

**FINAL ACTION:** None taken.

**ITEM NO. 11** Approve future meeting dates and times through calendar year 2016; and direct staff accordingly.  (*For possible action*)
DOCUMENT(S) SUBMITTED: 2016 Meeting Date Schedule

DISCUSSION: Member Franklin made a suggestion to move the Clinical Quality Meetings to Monday, instead of the Tuesday. Board Secretary, Terra Lovelin will be in touch with the members of this committee and coordinate the 2016 Clinical Quality and Professional Affairs Committee schedule that will work best for everyone.

FINAL ACTION: A motion was made by Chair O'Reilly to approve the dates as listed, subject to Renee’s suggested changes. Motion carried by unanimous vote.

ITEM NO. 12 Review the standing committee assignments and make any changes necessary for the calendar year 2016.

DOCUMENT(S) SUBMITTED: None submitted

DISCUSSION: Chair O'Reilly asked that if anyone has any suggestion with changes in committee assignments, to email himself and copy General Counsel, Susan Pitz. He also requested that this item be placed on the January 2016 Board agenda.

SECTION 3: CONSENT ITEMS

All matters of this section were considered to be routine and were acted upon in one motion.

ITEM NO. 13 Accept the Fiscal Year 2015 Audit Report from BDO USA, LLP, Certified Public Accountants for University Medical Center of Southern Nevada; and direct staff according. (For possible action)

DOCUMENT(S) SUBMITTED:
- Basic Financial Statements and Single Audit Information
- Audit Wrap-Up

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the Application of a Sub-Grant Award (HD # 15130) for the Ryan White HIV/AIDS Part B Program between the State of Nevada Department of Health and Human Services Health Division and University Medical Center of Southern Nevada and authorize the CEO to accept the Sub-Grant if and when awarded; and take action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:
- Notice of Sub-Grant Award
FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 15  Approve the new “Professional Services Agreements (Individual and Group Physician On-Call Coverage)” for Neurosurgery/Spine and Cardiac Anesthesia Services, and authorize the CEO to execute Individual or Group Agreements with providers of these on-call services, and to approve each agreement extension year if/when each option is exercised; and take action as deemed appropriate. (For possible action)

DOCUMENT SUBMITTED:
- Professional Services Agreement (Group Physician On-Call Coverage)
- Professional Services Agreement (Individual On-Call Coverage)

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 16  Approve Notice of Option to Extend the Interlocal Agreement for Family Medicine Resident and Fellow Moonlighting at UMC, with the Board of Regents of the Nevada System of Higher Education on behalf of the University of Nevada School of Medicine; and take action as deemed appropriate. (For possible action)

DOCUMENT SUBMITTED:
- Notice of Option Letter from UMC

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 17  Approve Amendment Two to Agreement for Physician Professional Services for Urgent Care Services, with the University of Nevada School of Medicine Integrated Clinical Services, Inc. and University of Nevada School of Medicine Multispecialty Group Practice South, Inc. d/b/a/ Medschool Associates South, Inc., to extend the Agreement for 12 months; and take action as deemed appropriate. (For possible action)

DOCUMENT SUBMITTED:
- Amendment Two to Agreement

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 18  Approve ratification by the Governing Board Amendment Two to Quality Measures Abstraction Agreement between Primaris Holdings, Inc. and University Medical Center of Southern Nevada; and take action as deemed appropriate. (For possible action)
DOCUMENTS SUBMITTED:
-Amendment Two to Agreement

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 19 Approve the Provider and Hospital Agreements between Aetna Health, Inc. and University Medical Center of Southern Nevada (UMC); and take action as deemed appropriate. (For possible action)

DOCUMENTS SUBMITTED:
-Hospital Services Agreement

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 20 Approve ratification of the Third Amendment to the Hospital Participation Agreement between Choice Care Network and University Medical Center of Southern Nevada; and take action as deemed appropriate. (For possible action)

DOCUMENTS SUBMITTED:
-Third Amendment Hospital Participation Agreement

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 21 Approve the Agreement between Radiometer America, Inc. and University Medical Center of Southern Nevada for Blood Gas Analyzers, Software, Supplies and Associated Support; and take action as deemed appropriate. (For possible action)

DOCUMENTS SUBMITTED:
-Business Associate Agreement

FINAL ACTION: A motion was made by Member Hagerty to approve as recommended. Motion carried by unanimous vote.

SECTION 4: EMERGING ISSUES

ITEM NO. 22 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. (For possible action)

None

COMMENTS BY THE GENERAL PUBLIC:
A period devoted to comments by the general public about matters relevant to the Board’s jurisdiction will be held. No action may be taken on a matter not listed on the posted agenda. Comments will be limited to three minutes. Please step up to the speaker’s podium, clearly state your name and address and please spell your last name for the record.

All comments by speakers should be relevant to the Board’s action and jurisdiction.

Speaker(s): None

There being no further business to come before the Board at this time, at the hour of 4:30 p.m. Chairman O’Reilly adjourned the meeting.

Minutes Prepared by: Terra Lovelin

APPROVED: January 20, 2016